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AUTHORITY

31 NOV 1978, DoDD 5200.10 gp-4; 31 Nov 1978, DoDI 5230.24

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CONFIDENTIAL DEPARTMENT OF THE ARMY OFFICE OF THE ADJUTANT GENERAL WASHINGTON, D.C. 20310 AGAM-P (M) (31 Mar. 67) FOR OT Lessons Learned 2D Bettalion Penational nept. for quarterly peniodending 31 Oct 66.) 8 DACSFOR (19) OT-RD-660320 Forwarded as inclosure is Operational Report - Lessons Learned, 8 Headquarters, 2D Battalion (175MM)(8P), 32D Artillery dated 1 November 1966. Information contained in this report should be reviewed and evaluated by CDC in accordance with paragraph 6f of AR 1-19 and by CONARC in accordance with paragraph 6c and d of AR 1-19. Evaluations and corrective actions should be reported to ACSFOR OT within 90 days of receipt of covering letter. Information contained in this report is provided to the Commandants of the Service Schools to insure appropriate benefits in the - future from lessons learned during current operations, and may be adapted O for use in developing training material. BY ORDER OF THE SECRETARY OF THE ARMY: Jenneth G. Neicklam 1 Incl KENNETH G. WICKHAM 72/5 Major General, USA The Adjutant General DISTRIBUTION: Commanding General US Army Combat Development Command US Continental Army Command Commandants US Army Command and General Staff College US Army War College US Army Air Defense School US Army Artillery and Missile School US Army Armor School US Army Chemical Corps School REGRADED UNCLASSIFIED WHEN US Army Engineer School SEPARATED FROM CLASSIFIED US Army Military Police School INCLOSURES US Army Infantry School US Army Intelligence School

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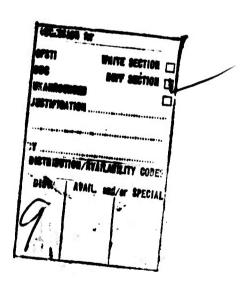
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2

DEPARTMENT OF THE ARMY

HELD WARTERS

2D BATTALION (175Mi)(SP), 32D ARTILLERY

APO San Francisco 96353

AVGE-ZC

1 November 1966

SUBJECT: Operational Report on Lessons Learned (U)

THRU:

Commanding Officer 23d Artillery Group ATTN: AVGE-C APO 96289

Commanding General II Field Force Vietnam Artillery ATTN: AVFB-FA-C APO 96227

Commanding General United States Army Vietnam ATIN: AVC-DH APO 96307

Commander-in-Chief United States Army Pacific ATIN: GPOP-MH APO 96558

TO:

Assistant Chief of Staff for Force Development Dopartment of the Army Washington, D.C. 20310

SECTION 1

- (C) Significant Organization or Unit activities
 - 1. Personnel

DOWNGRADED AT 3 YEAR INTERVALS
DECLASSIFIED AFTER 12 YEARS
DOD DIR 5200.10

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SUBJECT: Operational Report on Lessons Loarned(U)

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a. General: During this period, the unit underwent a complete replacement of personnel with no turbulence involved. It should, however, be peinted out that there are shortages in the critical MOS of mess stewards, cocks, mechanics, supply sorgeants, and chiefs of section. Replacements were either late in arrival or have not been received to date. This unit is short one (1) aviator, five (5) supply sorgeants, one (1) mess steward, three (5) cocks, and five (5) senior track mechanics. 23d Group Personnel initiated an emergency requisition for those MOS's.

b. Strongth:

(1) authorized and assigned strength for the period ending 31 Detotor 1966:

1	MATE	ring	A	LogarineA.
Battory	DIE	WO	M	off wo em
Hq	15	1	127	16* 1 173
4	5	0	104	6** 0 107
<u>.</u>	5	0	104	5 0 113
C	5	0	104	5 0 110
Svo	_2	3	79	2 3 70
	32	4	518	34 4 573

* Includes one additional pilot as authorised by 23d Artillery Group ** Includes one officer TDY to Ponang to operate R & R Center

(2) Gains during the period included:

110	10	IM.
1 <u>30</u>	2	123

(3) Losses during the period included:

Type	Ott	NO	H
ers	1	1	45
TIA	0	0	0
Died of Wounds	0	0	0
AIW	0	0	0
Missing in Lotion	0	0	0
Non-Battle Deaths	0	0	1
Mon-Bettlo Casualties	0	0	5

- o, The morale of the command is excellent.
- d. The following out of country R & R's have been used by this battalions

2

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Location	ME	Sop	Oct
Bengkok	7	6	5
Hong Kong	2	3	6
Kuala Lampur	0	Ō	1
Manila	2	3	0
Poneng	0	Ó	2
Singapore	2	2	1
Taipei	5	5	5
Tokyo	4	3	6
Hawaii	2	1	2

e. Decorations and awards:

TYPE	NO.
Bronze Star Hodels (Merit) Air Medals (Morit)	8 1 6
Army Commendation Medals	13
Purple Hearts	6

Note: Five Lir Medals (Merit) are pending.

- f. The battalien mail clork picks up mail at APO 96353 and serts it by battery. Mail for Headquarters, elements of Btry C, and Service Batteries is then picked up by the respective mail clorks. Fail for Battery B (Lai Khe) utilizing APO 96289, Battery C(-) (Tay Ninh) utilizing APO 96256, and Battery A (Xuan Lee) utilizing APO 96257 is ferwarded directly to each battery through APO's.
- g. Batteries a,B and C(-) attend religious services with units in their areas. Headquarters, C and Service Satteries attend regularly scheduled services in the Battalian CP area conducted by chaplains from the 25th Inf Division. In addition, a 23d intillery Group chaplain visits each battery weekly.
- h. Two (2) enlisted mon were evacuated out of country. (These individuals were non-battle casualties.) One with a broken arm was evacuated to Japan and one with a cancerous tumor was evacuated to Japan.

i. Judical and non-judical actions by batteries included:

Btr7	<u> 4rt 15</u>	Surmary Court	Special Court	General Court
Hq	10	0	1	0
Ţ	9	1	0	0
В	16	1	2	0
C	10	0	1	0
Svc	0	0	0	0
TOTAL	45	2	4	0

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j. Rocardable accidents by batteries are as fell was

Btry	Vehicles	Forsonnel	ircraft
Hq /	2 0	3	
B C	0	1 4	
Svo Total	2 4	<u>0</u> 8	0

k. Personnel are using USAFI and army Extension ourses. Participation by batteries was as follows:

<u>Btry</u>	Participants
Hq	1
À	4
B	2
C	0
Svo	_2
TOTAL	. 9

1. Problem areas:

- (1) Mail and distribution: Because of the location of the batteries, the time to move mail and distribution from the battalian to the batteries and vice versa is excessive. The non-dependability of organic and other aircraft schedules, plus the closing of the fixed wing airfield at the 25th Infantry Division for repairs, has also been a contributing factor. The one organic OH-13 aircraft has been used extensively to expedite mail and distribution.
- (2) Movement of replacements: The movement of replacements between units is difficult and often results in personnel not being moved as promptly as they should. Replacements going to Lai Khe or Xuan Loc have posed problems due to the air transportation schedules.
- (3) Consolidated personnel section at group level has increased the problems in the battalian administrative field of orders, personnel actions, records, and pay actions.

2. Intelligence

n. During the period of 14-20 September 1966 a security lecture was conducted by the Bn S2 covering those salient points cutlined in AR 380-5, AR 380-42 and AR 381-12. Security lectures will be continued on

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a monthly basis. The intelligence section receives Current Intelligence Reviews, INTSUMS, SITRETS, Bulletins and PERINTREPS, to keep its situation map posted. Other intelligence comes from debriefing observers, pilots and the limison efficer and NCO. The briefing at the 25th Infantry Division provides daily contact with the situation.

b. Lorial Surveillance

- (1) The battalian has been assigned an area outlined by coordinates XS 4090, XT 4060, XS 7090 and XT 7060. Lie observers have been assigned sectors within our outlined area. They are to be thoroughly familiar with their sector, noting any changes that may occur within it. Pilots and observers are briefed by telephone prior to visual reconnaissance flights. This method of briefing has preven to be unsatisfactory. To improve on the present method of briefing and debriefing, written communications in addition to the telephone calls has been initiated. Since the batteries will remain dispersed from this headquarters, this procedure will have to suffice. It would not be feasible for the S2 to go to their locations or have them stop here.
- (2) The airstrip at Ou Chi has been closed for repair since 12 September 1966. The two O1D aircraft have been operating from Phu Loi since that time. Due to a shortage of O1D pilots, both aircraft have been flown alternately by one pilot.

(3)	Hours flown		*
		01 - D	OH-13
	ingust	154	63
	September	154	67
	October	173	69

3. Training

- a. On-the-job training and cross training have been stressed luring the reporting period. This procedure is considered essential for two reasons: first, the recent turnever has resulted in many sections operating with inexperienced personnel; and second, operational requirements demand that each individual approach perfection in his own area of interest. Formal training within the unit has been held to a mirinum to allow the bulk of time to be spent, in order of priority, on aforementioned training, maintenance of equipment and personnel protection.
- b. Assistance has been obtained from the 25th Infantry Division by allowing our personnel to attend schools on moss management, operation of generators, inspection of small arms, military justice, noter maintenance and operation of projectors.

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- c. A maintenance instruction team from Fort Sill presented instruction on maintenance and operating procedures of M107 and M110 to units in each location during the period 22 through 29 October 1966. The quality of instruction was excellent and the results should prove to be of great value.
- d. Training of replacements presents a problem in that batteries are isolated and do not have the ability to conduct formal training. Major units are again providing assistance. Battery B is sending replacements through a formal week-long training cycle conducted by the 3d Brigwle, 1st Infantry Division at Loi Khe. Hq Battery, Service Battery and Battery C will seen have the use of the 25th Infantry Division replacement training program at Ou Chi.
- o. Technical proficiency of battery officers is being measured by formal and informal tests on firing battery and fire direction procedures. Informal tests have been given to battery executive officers and fire direction officers by the Battalian Commander. A formal written test will be given to all battery officers during the week of 14 November 1966.
- f. Froficiency in technical skills is stressed in all areas. A formal testing of all chiefs of firing batteries, chiefs of section, gunners and assistant gunners has been announced through the new battalian policy of administering the gunners test semi-annually. The first test is scheduled for early Spring 1967.

4. Operations

a. Disposition of the units at the beginning of the reporting period was as follows:

Unit	Location
Hq, Svc, C Btry	Ou Chi XT 644 146
A Btry	Xuan Loc YT 466 088
B Btry	Lai Khe XT 756 373

b. Batteries A and C were composite 8 inch howitser, 175mm gun batteries and Battery B was equipped entirely with 175mm guns. On 8 September 1966 Battery C replaced its two 8 inch howitser tubes with two 175mm gun tubes. On 12 September Battery B replaced two 175mm gun tubes with 8 inch howitser tubes. The purpose was to provide a more efficient coverage of each battery sector. In the Battery C sector 8 inch howitsers were available from the 25th Infantry Division, while there were none in the Battery B sector.

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- c. No battalian sized eperations were conducted during the reporting period.
- d. Battery & was attached to the 3d Battalian, 319th Artillery, 173d Airborne Brigade, from 5 August until 8 September for Operation Toledo. The unit displaced several times while operating in the vicinity of Gia Ray (YT 635 125).
- e. On 1 September, Battery C conducted Operation Turkey Shoot II. The concept of the operation was to displace one 175mm gun plateen to Bao Trai (XT 543 048) and fire at targets of opportunity along the Oriental River, heretofore untouched by U.S. artillery. (See inclosure 1)
- f. On 19 September Battery C, mims one 175mm gun plateen, displaced to Tay Ninh (XT 167 521) with the mission of General Support of the 196th Light Infantry Brigade, reinforcing the 3d Battalien, 82d artillery, 196th Light Infantry Brigade. On 5 October an 8 inch howitzer plateen from Battery D, 3d Battalien, 13th artillery, 25th Infantry Division, was attached to Battery C (-) at Tay Ninh.
- g. On 20 October 1966 the 54th artillery Group became operational, at which time the mission of Battery a was changed. They reverted to the mission of general support, reinforcing the 54th artillery Group.

5. Logistics

a. Transportation.

- (1) Utilization of Roads: Resupply of units by road continues to be heavy. Any additional vehicles that are required are secured from other 23d 4rty Group units and/or the 1st Logistical Command with no difficulties. The need for battalian spansored amunitian resupply convoys to Battery C should no longer be required since arrangements have been made for the 1st Logistical Command to deliver the amunitian to the unit.
- (2) Utilization of Rail: Railway facilities have not been utilized since the last report.
- (3) Utilization of Aircraft: Air resupply of Class I supplies to Battery A continues 3 times weekly. Organic aircraft are also being utilized in support of firing batteries when possible.

b. Supply Operations.

(1) The following items of equipment considered combat essential, were received during the reporting period:

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- (a) Truck, Wrecker, 5 ton, 1543
- (b) Truck, Cargo, 5 ton, 15442
- (c) Truck, Cargo, 22 ton, M3542
- (2) The following items of equipment, considered combat cascattal, were not received during the reporting period:
 - (a) Tank, Truck, Fuel Servicing, 2 ton, 1 each
 - (b) Radio Set, Control Group, in/GRi-39, 7 each
- (c) Installation Unit, AM/VRC-46 for recovery vehicle, M88, 1 each
- (d) Intercom Set, LN/UIC, for recovery vehicle, kB8, 1 each
- (3) A follow-up on about 23 July 66 indicated that the requisitions had a hold action by S4, 23d Group. The requisitions have been released for action and another follow-up action was submitted on 7 November 1966.

c. Maintenance

- (1) Evailability of critical repair parts for the M107's and M110's has increved greatly during this reporting period. The average down time has been reduced from 5-7 days which was reported last quarter to 2-3 days for this period. Support maintenance units have been stocking more critical items therefore reducing the down time.
- (2) During this reporting period this unit has received munerous visits from Ordnance Technicians sent out from 185th Ord. There visits have been very beneficial in resolving maintenance problems.
- (3) The biggest problem this unit has on the MO7's and M10's is the loader-ranger housing. The housing is not strong enough and bends quite easily. Though this does not deadline the gun, it slows down the aleration. The housings at the present time are n t available in supply channels.
 - (4) Maintenance down time during the reporting period:
 - (a) M107 0 175mm
 - 1. rossible days 736

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- 2. Non-available days 59
- 3. Deadline rate 8%
- (b) M10 8 inch Gun
 - 1. Possible days 368
 - 2. Non-available days 21
 - 3. Dondline rate 6%
- (c) The following parts for both weapon systems have caused the most down time.
 - 1. Hydrmilic Motors
 - 2. Traversing Mochanism (Gears & Housing)
 - 3. Gun Hounts

SECTION 2

Part I Observations (Lossons Learned)

1. Forsonnel.

Distribution

- a. Item: Difficulty of distribution to batteries
- b. <u>Discussion</u>: The great distances between batteries and the limited use of road nets make it mandatory that distribution be transported by air-craft. A regular schedule is flown by a fixed wing aircraft to accomplish this. For the past 62 weeks the fixed wing airstrip at Cu Chi has been closed. An OH-13 from this unit has been used for distribution during this period.
- c. Observation: A back up helicopter should be scheduled for this purpose in the event an airfield is closed.

Mil

- d. Item: Erratic mail delivery.
- c. Discussion: Delivery of mail to outlying batteries has not

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1 Novombor 1966

been satisfactory. Mail has been received by this unit at 10 96353, broken down by batteries, and some of it returned through postal channels to outlying batteries. Sometimes mail has been returned to this unit several times before being properly sent to a battery.

f. Observation: Batteries separated from parent unit for long periods of time should use the nearest postal facilities, this changing the address to that of the local APO.

Personnel Letions

- g. Item: Delay and errors in porsonnel actions.
- h. <u>Discussions</u> Batteries are separately located from the battalien which increases the processing time of all personnel actions, financial matters, and publication of orders. This problem is further amplified by personnel consolidation at group level. Time lapse, distances involved and limited courier schedules are factors inherent from battery to battalien and finally to group consolidated personnel section in processing all administrative actions.
- i. Observation: The battalian personnel section should be returned to the battalian, thereby increasing the efficiency of its operation.
 - j. Item: Difficulty of promoting radio teletype operators.
- k. <u>Discussion</u>: The operation of the AM/GRC-46 radio teletype requires a high degree of technical training and proficioncy. Three (3) additional radio teletype units were issued this unit without a corresponding authorisation of personnel. Operators must be drawn from other sections and trained on the job. A proficient and competent operator who must take on the aided responsibility of team chief may then be proporly rewarded by a promotion which is based only upon the authorisation of the equipment.
- 1. Observation: Three radio teletype teams should be authorised to operate the AM/GRC-46 radio sets.
 - 2. Intelligence.

Socurity Clearances

- a. Item: Difficulty of granting and validating security clearances.
- b. <u>Discussion</u>: During this reporting period, this section has encountered several problems granting and validating clearances. They arise from the fact that the personnel section is separated from the battalian

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headquarters. A local files check using USARV Form 281 is required in order to have a clearance granted or validated. In the process of sending the USARV Form 281 to the personnel section, the forms have become lost or delayed for an excessive period. There are many instances where individuals have been assigned to the battalion without having their secret or top secret clearance validated shortly after their arrival. The reason for this is that all personnel assigned to the battalion do not report to the battalion headquarters prior to being assigned to a battery. If the individual's 201 file were sent to the battalian, this would aid in the natter. A trip to the personnel section is made every menth by the S2 or Intelligence Bergeant to check on validations and to make local files checks. Nedical records checks are also required. With the records being maintained in each of the cutlying batteries, this also slows down the precess of granting and validating clearances.

- c. Observation: The personnel section should be physically available in order that the necessary checks can be made.
 - 3. Training and organization.

Status of Training

- a. Item: Many battery officers and NCO's are inexperienced in standard artillery techniques.
- b. <u>Discussions</u> Junior officers arrive with very little training in artillery techniques. The rapid turnover of personnel moves them rapidly upward in the chain of command with little opportunity to gain the necessary experience. A shortage of chiefs of sections has resulted in poorly trained personnel operating the weapons. The combination of the above two factors demands immediate attention to determine the best possible personnel and to adequately train rany others.
- c. Observation: A minimum standard for battery officers has been established and a formal test designed to determine whether officers meet the criteria. Similarly, a policy of administering the gunner's test to chiefs of firing batteries, chiefs of sections, gunners and assistant gunners has been announced.
- d. <u>Item</u>: Many NCO's and enlisted personnel lack sufficient training in maintenance and operation of track mounted weapons.
- e. <u>Discussion</u>: All personnel trained to be cannoneers receive their instruction primarily on the towed 105mm howitzer. Almost no time is spent operating a self propelled weapon. The difference between the weapons is obvious. A maintenance instruction team recently presented an

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AVGE-2C SUBJECT: Operational Report on Lessons Loarned (U) 1 November 1966

informal but highly effective period of instruction on the basic requirements . for the proper operation and maintenance of the M107 and M10 solf propelled weapons. A large amount of this naterial, though basic, was new to many personnel.

- f. Observation: A distinction should be made in the training, and thus the MOS, of cannoneers for self propolled weapons as opposed to those trained on towed weapons.
 - 4. Logistics.

Maintenance

- (a.) Item: Slings are not available for use in changing gun tubes.
- b. <u>Discussions</u> A special sling is required to be used to change tubes on the MO7 and M10. One sling is on hand in this unit and one at the 185th Ordnance Company. Operational requirements necessitate changing of tubes as soon as possible. As a result, expedients, such as ropes and chains, are used, creating a safety hazard.
- c. Observation: Supporting Ordnance units should have slings on hand to use for frequent tube changes.
 - d. Item: AN/GRC-46 radio sets break down continuously.
- e. <u>Discussion</u>: Apparently high operating temperatures are causing the radio teletype sets to malfunction. In spite of fans and cautions taken to limit operating periods, the sets continue to break down.
- Observation: Air conditioners, component parts of the N/GRC-46, should be issued on the basis of one per radio set.

Maintenance Records

- MeD g. Item: Difficulty of maintaining TAERS records.
- h. <u>Discussion</u>: Conforming to the Army Equipment Records System requires extensive handling of forms. A battery motor sergeant is not capable of performing his job of supervising motor prol activities and maintaining the records. Neither are the mechanics capable of rerferming their job properly and filling out the necessary forms.
- i. Observation: A parts clerk should be authorized each battery to handle TAERS records.

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1 November 1966

Part II Recommendations.

- 1. Training an! organization.
- a. That increased emphasis should be placed on the training of junior officers in CONUS in the field of gunnery and firing battery techniques. At the time of their arrival in a combat unit they must be technically proficient so that they may be qualified to properly perform the duties of any position in the battery.
- b. That an immediate authorization be made to provide three teams, each consisting of the following personnel:

Position	MUS	-	Grade
Team Chief	_ 05040		E-5
RTT Operator (2 ea)	05020		E-4

The above change was incorporated in a MTOE which was submitted on 25 September 1966.

- c. That distinction be made between cannoneers trained in self propelled weapons and those trained on towed weapons.
- d. That each battery be authorized a parts clerk for the maintenance section.
- 2. Logistics: Air conditioner equipment should be issued on the basis of one per radio set AN/GRC-46.

1 Incl: as

PHILIP D. HAISLEY
LITC, Letillery
Commanding

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HEADQUARTERS, 23D ARTILLERY GROUP, APO 96289, US Forces, 16 November 1966

TO: Commanding General, II Field Force Vietnam Artillery, APO US Forces 96227

- 1. (U) The quarterly report submitted by the 2d Battalion, 32d Artillery, is adequate.
- 2. (U) Ref Section I, Part I, para 5b (3). The Battalion supply section submits requistions directly to Technical supply agency and not through this headquarters. Therefore, any follow up action on requisitions is directed to supplying agency and not thru administrative channels. The battalion has been so advised.
- 3. (C) Ref Section I, Part I, para 5c (3). Unit's comments concerning failure of loader-rammer housing for M107/110 are valid and EIR's have been submitted on this component.
- 4. (U) Section II, Part I, para la. Distribution. Concur in the discussion of problems involved with distribution during the time Cu Chi airstrip was closed to fixed wing aircraft. Under unusual circumstances such as this, it is the group policy to give maximum support to affected units.
- 5. (U) Ref Section II, Part I, para ld. Mail. Mail distribution is considered a command responsibility, and with command emphasis at any level, the USARV Postal Officer responds instantaneously. The unit experienced difficulty in using one (1) APO number and then re-routing to Lai Khe and Xuan Loc. A change was initiated as indicated in Section I, Part I, para lf, to ship mail directly to Lai Khe and Xuan Loc and is working satisfactory. Sl monitors mail and checks with adjutant daily to see if mail is delivered to decrease unwarranted congressional inquiries. Comment is valid but problem no longer exists.
- 6. (U) Ref Section II, Part I, para lg. Personnel Actions. Specific examples are not listed. Timely actions would not be accomplished even if personnel section was at Cu Chi, with units at Lai Khe and Kuan Loc. Transmission times would be exactly the same. Teletype contact and telephone contact are available for emergency and immediate action. Additionally, a consolidated personnel section decreases the amount of processing an individual must accomplish. Since all incoming personnel are assigned to the group, he would still report to the Group and be shuttled to a battalion, then to a battery. This type operation decreases the number of units reporting to USARV and group personnel sections. Promotions and other personnel actions are executed in the same time frame (7-lh days) as in normal CONUS operations (in consolidated sections).
 - 7. (U) Ref Section II, Part I, para 2a. Request for local file checks.

AVGE-C (1 Nov 66) 1st Ind SUBJECT: Operational Report on Lessons Learned (U) 16 November 1966

Without the individuals duty assignment and a request from the S2, a local files check will not be accomplished as an automatic process. Form (USARV 281) is forwarded to the Personnel Officer for initiation and results of a local files check. Validations and requests for local file checks should be completed in less than a week. Medical records would remain with outlying batteries regardless of where the battalion personnel section was located.

- 8. (U) Ref Section II, Part II, para la. Concur. This headquarters has corresponded with higher headquarters and USAAMS concerning this problem. USAAMS has been advised that due to the deployment of batteries separate from their battalion headquarters, and the necessity of operating battery FDC's, all firing battery personnel must be thoroughly trained in every aspect of gunnery. Therefore, instruction in gunnery given to junior officers and/or gunnery personnel at Fort Sill must emphasize thorough knowledge of FDC procedures, stressing in particular the techniques of conducting simultaneous missions on different azimuths. All aspects of 6400 mil coverage and em:loyment must be stressed. This headquarters has published a letter on Gunnery Procedures to provide guidance and establish policies to be followed by battalions assigned to this headquarters. headquarters has published a Fire Direction Center and Firing Battery Checklist to be used in measuring the competency of Battalion and/or Battery FDC's and Firing Battery Operations, further emphasizing that no checklist is a substitute for sound judgement, alertness and a comprehensive knowledge of applicable Field and Technical Manuals.
- 9. (U) Ref Section II, Part II, para lb. Authorization of RTT Teams. Concur with need for augmentation. However unless authorization can be effected without delaying action at higher headquarters on MTOE submitted 25 September 1966 in its entirety, recommend deferral.
 - 10. (U) Ref Section II, Part II, para lc. Concur.
- 11. (U) Ref Section II, Part II ld. Battery Parts Clerk. Concur with qualification. The need for a parts clerk at battery level to handle TAERS records requires detailed study. The unit has been instructed to conduct such study to determine if there is a valid requirement.
- 12. (U) Ref Section II, Part II, para 2. Concur. Battalion has been advised to submit a request for air conditioners on a USARV Form 47 (Request for Items in Excess of Authorized Allowances) for approval.

THOMAS H. SAYES Colonel, Artillery

Commanding

AVFB-FAA (1 Nov 66)

2d Ind

SUBJECT: Operational Report on Lessons Learned (U)

DA, HQ, II Field Force Vietnam Artillery, APO 96266 NOV 2 7 1966

TO: Commanding General, II Field Force Vietnam, APO 96266

- 1. (U) The Quarterly Operational Report submitted by the 2d Battalion, 32d Artillery is considered adequate.
- 2. (U) Reference Section II, Part I, para lg and para 1i and para 6, 1st Indorsement. Concur with the comments made in the 1st Indorsement. Consolidated personnel sections are performing satisfactorily in both the 23d Arty Gp and the 54th Arty Gp.
- 3. (U) Reference Section II, Part II, para la and para 8, 1st Indorsement. concur. The decentralization of fire direction in this environment places a heavy tactical and technical FDC responsibility on junior officers. Additional schooling in these duties is most desirable.
- 4. (U) Reference Section II, Part II, para 1b concur. Recommend early approval of the MTOE submitted by this battalion on 25 September 1966.
- 5. (U) Reference Section II, Part II, para 1c concur. It is recognized, however, that separate advanced individual training on SP weapons may not be feasible. If this is the case, then recommend that two or more days instruction in the AIT program be devoted to SP weapons.

CHARLES M. MIZELL Colonel, Artillery Acting Commander



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AVFBC-H (1 Nov 66) 3rd Ind SUBJECT: Operational Report For Quarterly Period Ending 31 October 1966 (RCS CSFOR-65)

DA, HQ II Field Force Vietnam, APO San Francisco 96266

THRU: Commanding General, USARV, ATTN: AVC-DH, APO 96307

Commander in Chief, US Army Pacific, ATTN: GPOP-MH, APO 96588

Assistant Chief of Staff for Force Development, Dept of the TO: Army, Washington, D.C., 20310

This headquarters has reviewed the Operational Report for Period Ending 31 October 1966 submitted by Headquarters, 2D Battalion (175MM)(SP), 32D Artillery and concurs in the comments contained both in the basic document and the 1st and 2nd indorsement.

FOR THE COMMANDER:

1 Incl nc

Major ARMOR

Act Aut AG.

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AVHGC-DH (1 Nov 66) 4th Ind SUBJECT: Operational Report-Lessons Learned for the Period Ending 31 October 1966 (RCS CSFOR-65)

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APC San Francisco 96307 1 3 FCB 1067

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-OT APO 96558

1. This headquarters has reviewed the Operational Report-Lessons Learned for the period ending 31 October 1966 from Headquarters, 2d Battalion (175mm)(SP), 32d Artillery as indorsed.

2. Pertinent comments are as follows:

- a. Reference Paragraph 4c, Part I, Section 2, Page 12: A minimum of two slings is required to perform this function. In consonance with this requirement, the supporting unit has been advised to submit a request to this headquarters authorizing the additional sling required.
- b. Reference Paragraph 4f, Part I, Section 2, Page 12; Paragraph 2, Part II, Section II, Page 13; and Paragraph 12, 1st Indorsement: The requirement for air conditioners to be used with the AN/GRC-46 will be evaluated by this headquarters upon receipt of USARV Form 47 as directed in paragraph 12, 1st Indorsement.
- c. Reference Paragraph 11, Part I, Section 2, Fage 9; Paragraph 4i, Part I, Section 2, Page 12; Paragraphs 1b and d, Part II, Section 2, Page 13; Paragraph 9, 1st Indorsement; and Paragraph 4, 2d Indorsement: NTOE was returned on 31 December 1966 for identification of trade off spaces and corrections.

FOR THE COLMANDER:

Incl nc

91.

W. T. THORIS.

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GPOP-OT (1 Nov 66) 5th Ind (U)
SUBJECT: Operational Report-Lessons Learned for the Period Ending
31 October 1966 (RCS CSFOR-65), HQ 2d Bn (175MM)(SP),32d Arty

HQ. US ARMY, PACIFIC, APO San Francisco 96558 18 MAR 1987

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D. C. 20310

This headquarters concurs in the basic report as indorsed.

FOR THE COMMANDER IN CHIEF:

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C. L. MCMULLIN

Cor. AGG

Aust AG

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CONFIDENTIAL

Defarmant of Westanday
Head Harters
2D Battation (175.1.)(12.), 32D Arterize
Alo San Francisco 96333

AVGG-20

10 September 1966

SUBJECT: Compat Operations After action Report (FACV/RCS/J3/32)(U)

20:

Commanding Officer 25d Artillery Group Arty 96289

- 1. (U) Name OF OrangeTon: Turkey Shoot II
- 2. (U) DATA OF OF ARAMION: 010830H September 1966 to 011615H September 1966.
- 3. (C) GENERAL: Command headquarters for this operation was 2d Sattalian, 32d Artillery.
 - a. Reporting officer: LTC Philip J. Emisley
 - b. Task organization
 - (1) Battery C (-), 2d Battalian, 52d artillery
 - (2) Unit commanders:
 - (a) Battalion Commander: LTC L.L. deCorrevent
 - (b) Buttery C Commander: OFT Bornd Fasler
- 4. (C) ILTELLIGENCE: Target list was provided by Linson Officer to 25th Inf Div (ARVI).
- 5. (U) 1355100: 2d Howitzer Esttalion, 32d Artillery conduct independent operation to engage special targets.
- 6. (C) CONCENT OF OPERATION: Battery C, 2d Battalion, 32d Artillery displaced one 175mm gun platoon vio Euc Trai to engage targets of opportunity along Vam Co Tay River. Unit provided observers.
 - 7. (C) ELECUTION:

- o. Cormona Treducine; the used as one fire direction net. I is chased daily or interruption of normal communications.
- c. Organic O1 aircraft were not available and were provided by other units, aircraft arrived just as operation was beginning which allowed very little time for briefing of pilots. One aircraft had to return to parent unit by 1230 hours causing problems in maintaining one observer aircorne at all times. This resulted in one tem minute period when neither observer was in the air.

11. (C) בייטור בייטור (C)

- a. Vehicles should be loaded with extra sandbags. This provides additional protection against times and provides for fortification in position area.
- b. Flak jackets should be removed while performing work in a secure area because they result in undue futigue and interfere with the efficient performance of battery personnel.
- c. The 175mm gun is ineffective for destruction missions at extreme ranges.
- i. Assigned fire direction nets should be employed as designed thus eliminating the use of the command net for other than administrative or command messages.

FAILIF D. HAISLEY LAC, artillery Commanding